

ORIGINAL BUDGET

2011 – 2012

October 24, 2011

Prepared by:
Office of Finance and Operations

INTRODUCTION

The annual budget is a financial plan to implement educational programs for the year. Programming is provided by highly qualified staff and managed by careful allocation of resources made possible by thoughtful analysis of current and long-term needs and trends.

New Berlin, like other school districts in Wisconsin, has operated under a school finance system that aligns financial resources to the change in the cost of living and change in number of pupils served. Based on a 5 year forecast, it is clear that future increases in available resources will not keep pace with future increases in the cost to operate the district using current service delivery models. Additional long-range planning is necessary. This planning should intentionally challenge the “status quo” program delivery and staffing models and identify new ways to continue to provide a quality education at a reasonable cost. This is not only necessary, but a vital part of the process of proactively addressing the challenge to apply resources to maintain instructional excellence.

The original budget is a technical correction of the preliminary budget adopted by the Board in July. The preliminary budget is adjusted to reflect staff changes that occur over the summer, certified general state aids, and current enrollment data. Further, the preliminary budget is adjusted for revised economic and cost change estimates, such as interest and utility rates, changing property values, and general economic factors.

The original budget includes cost savings achieved through reduction in use of utilities, participation in procurement cooperatives, bidding of various services, refinancing long-term obligations, changes in the employee health benefit program, aligning labor costs with private sector comparables and consideration of contractors when fiscally prudent.

The original budget presented herein complies with current federal and state school finance regulations and provides adequate resources to operate the district for the 2011-12 school year.

BUDGET SUMMARY

The statement that follows complies with established requirements for publication of the annual budget.

Overall, revenues will decrease \$3,633,000, (5.75%) from than the prior year:

- Property taxes will decrease \$678,990. This 1.5% reduction is a result prudent management of school resources and complies with school finance revenue limit regulations. The tax levy is \$155,994 less than the amount approved at the Annual Meeting.
- A decrease of \$199,000 in intermediate sources is anticipated due to a reduction in the number of students accepted under the state's open enrollment program and fewer tuition payments for resident student attending from other school districts.
- State revenue is expected to decrease \$1,347,000, primarily in general state aid and certain categorical aids.
- Federal resources will decrease \$1,311,000 as federal stimulus funding is reduced from the prior year and other federal categorical aids are eliminated.

The expenditures budget shows a substantial decrease of \$27.7 million dollars caused by elimination of a one-time debt transaction of \$24.8 million related to refinancing outstanding debt that occurred in 2010-11. These one-time refinancing expenditures complicate the task of making year to year comparisons. When refinancing transactions are removed, expenditures are budgeted to decrease over \$2.9 million.

- Expenditures for direct instruction will decrease .8%. A significant reduction due to the retirement of experienced teachers, reductions in federal stimulus funding and lower costs for employee benefits for retirement system contributions and health benefit costs is offset by reducing class sizes and hiring of additional staff for classrooms.
- Libraries and instructional support will increase 15% as a result of hiring additional staff to assure curricular alignment and rigid assessment and accountability of the teaching and learning process..
- A budgeted decrease 18% for buildings and grounds due to expected reductions in utility costs and the need to allocate resources to direct instruction.
- Transportation costs are expected to increase over 10% due to volatility in gas prices..

- The decrease in debt service includes the elimination of a \$24.8 million to refinance the WRS prior service obligation,
- Other support services is decreased over \$2.3 million as a result of lower costs for postemployment health benefits and elimination of extra-ordinary costs for technology upgrades completed in 2010-11..

SCHOOL DISTRICT OF NEW BERLIN
Statement of Revenues, Expenditures & Changes in Fund Balance
ORIGINAL BUDGET

GENERAL FUND	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 BUDGET
Revenues & Other Financing Sources				
Local Sources	\$43,966,802	\$40,162,741	\$41,083,973	\$40,782,336
Intermediate Sources	\$ 1,076,910	\$ 956,508	\$ 964,506	\$ 682,994
State Sources	\$ 8,454,637	\$ 7,796,127	\$ 8,405,790	\$ 7,053,012
Federal Sources	\$ 1,372,776	\$ 777,294	\$ 1,129,161	\$ 339,762
Other Sources	\$ 506,716	\$ 570,429	\$ 2,516,225	\$ 610,381
Total Sources	<u>\$55,377,841</u>	<u>\$50,263,099</u>	<u>\$54,099,655</u>	<u>\$49,468,485</u>
Expenditures & Other Uses				
Instruction	\$22,521,963	\$22,071,524	\$22,667,604	\$22,773,977
Support Services	\$22,037,771	\$20,527,428	\$24,247,518	\$21,429,908
Non-Program Transactions	\$ 9,170,773	\$ 4,937,805	\$ 5,000,376	\$ 5,264,600
Total Expenditures	<u>\$53,730,507</u>	<u>\$47,536,757</u>	<u>\$51,915,498</u>	<u>\$49,468,485</u>
<i>Excess (deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures & Other Uses</i>				
	\$ 1,647,334	\$ 2,726,342	\$ 2,184,157	\$ 0
Fund Balance Beginning of Year	\$ 2,762,199	\$ 4,409,533	\$ 7,135,875	\$ 9,320,032
Fund Balance End of Year	<u>\$ 4,409,533</u>	<u>\$ 7,135,875</u>	<u>\$ 9,320,032</u>	<u>\$ 9,320,032</u>
TEACH WISCONSIN FUND				
Beginning Fund Balance	\$62,112	\$62,112	\$0	\$0
Ending Fund Balance	<u>\$62,112</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Revenues & Other Financing Sources	\$0	\$154,646	\$0	\$0
Expenditures & Other Financing Uses	\$0	\$216,758	\$0	\$0
SPECIAL EDUCATION FUND				
Beginning Fund Balance	\$0	\$0	\$0	\$0
Ending Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Revenues & Other Financing Sources	\$7,580,724	\$7,727,737	\$7,953,879	\$7,849,339
Expenditures & Other Financing Uses	<u>\$7,580,724</u>	<u>\$7,727,737</u>	<u>\$7,953,879</u>	<u>\$7,849,339</u>
DEBT SERVICE FUNDS				
Beginning Fund Balance	\$936,593	\$938,734	\$1,222,785	\$1,363,396
Ending Fund Balance	<u>\$938,734</u>	<u>\$1,222,785</u>	<u>\$1,363,396</u>	<u>\$1,315,384</u>
Revenues & Other Financing Sources	\$4,627,683	\$10,448,718	\$30,281,122	\$5,321,542
Expenditures & Other Financing Uses	<u>\$4,625,542</u>	<u>\$10,164,667</u>	<u>\$30,140,511</u>	<u>\$5,369,554</u>
CAPITAL PROJECT FUNDS				
Beginning Fund Balance	\$101,182	\$33,349	\$571,688	(\$1)
Ending Fund Balance	<u>\$33,349</u>	<u>\$571,688</u>	<u>(\$1)</u>	<u>(\$1)</u>
Revenues & Other Financing Sources	\$367	\$2,114,971	\$495,167	\$0
Expenditures & Other Financing Uses	<u>\$68,200</u>	<u>\$1,576,632</u>	<u>\$1,781,856</u>	<u>\$0</u>
FOOD SERVICE FUND				
Beginning Fund Balance	\$173,399	\$229,611	\$517,040	\$702,915
Ending Fund Balance	<u>\$229,611</u>	<u>\$517,040</u>	<u>\$702,915</u>	<u>\$702,915</u>
Revenues & Other Financing Sources	\$1,725,716	\$1,684,738	\$1,678,911	\$1,783,514
Expenditures & Other Financing Uses	<u>\$1,669,504</u>	<u>\$1,397,309</u>	<u>\$1,493,036</u>	<u>\$1,783,514</u>
COMMUNITY SERVICE FUND				
Beginning Fund Balance	\$206,288	\$203,271	\$317,783	\$417,775
Ending Fund Balance	<u>\$203,271</u>	<u>\$317,783</u>	<u>\$417,775</u>	<u>\$417,775</u>
Revenues & Other Financing Sources	\$3,407	\$162,095	\$242,010	\$377,275
Expenditures & Other Financing Uses	<u>\$6,424</u>	<u>\$47,583</u>	<u>\$142,018</u>	<u>\$377,275</u>
Total Expenditures - All Funds	\$67,680,901	\$68,667,443	\$93,426,798	\$64,848,167
Percent Change from Prior Year		1.46%	36.06%	-30.59%
PROPERTY TAX LEVY				
General Fund	\$42,755,359	\$39,644,374	\$40,537,839	\$39,851,756
Debt Service Funds	\$ 716,969	\$ 4,596,156	\$ 5,419,904	\$ 5,284,997
Community Service Fund	\$ 0	\$ 0	\$ 0	\$ 142,000
Total School Levy	\$43,472,328	\$44,240,530	\$45,957,743	\$45,278,753
% Change from Prior Year		1.77%	3.88%	-1.48%



PROPERTY TAX INFORMATION

Property taxes are the primary funding source for the School District of New Berlin, accounting for 76% of revenues. The recommended property tax levy of \$45,278,753 is 1.5% less than the prior year. The decrease is caused by the reduction in revenue limit authority.

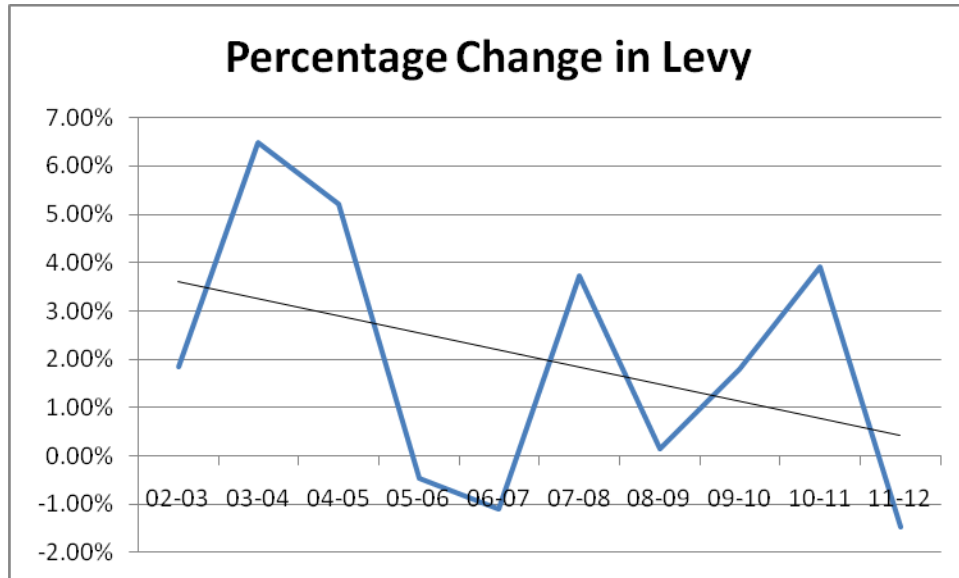
The district's equalized property values decreased .6% from 2010-11, resulting in a property tax rate decrease of \$0.10 per \$1,000 of equalized value for a total estimated tax rate of \$10.38. This will result in a school tax levy on a home valued at \$250,000 of approximately \$2,595, a decrease of \$25.00 from the prior year.

The following table compares the change in equalized value, property tax levy and tax rate to the average change in for the Consumer Price Index (CPI-U) for a 5 and 10 year period. The 5 and 10 year average change in the property tax levy and tax rate is materially less than the equivalent average change in CPI.

PROPERTY TAX LEVY ANALYSIS

	Change in Value	Change in Levy	Change in Tax Rate
10 year average	4.77%	2.01%	(2.51%)
5 year average	0.96%	1.62%	0.69%
10 year average change in CPI 	2.26%	2.26%	2.26%
5 year average change in CPI 	1.87%	1.87%	1.87%

As shown in the chart below, the school district continues its trend of reductions in the percentage change in the tax levy.



The following table provides a 10 history of the property values, taxes and tax rates for the school district.

10 YEAR TAX LEVY HISTORY

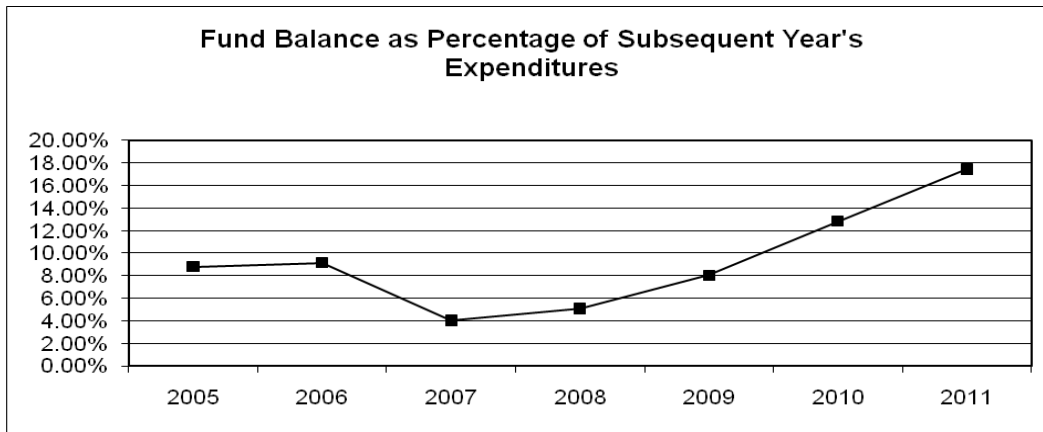
SCHOOL YEAR	EQUALIZED VALUE (Tid out)	CHANGE	TAX LEVY	CHANGE	TAX RATE per \$1000 EQUALIZED	CHANGE	CPI
00-01	2,608,617,015		34,623,895		\$13.27		
01-02	2,759,562,089	5.79%	37,230,780	7.53%	\$13.49	1.65%	2.8%
02-03	2,976,535,617	7.86%	37,919,862	1.85%	\$12.74	(5.57%)	1.6%
03-04	3,329,922,066	11.87%	40,379,682	6.49%	\$12.13	(4.81%)	2.3%
04-05	3,619,294,863	8.69%	42,481,267	5.20%	\$11.74	(3.21%)	2.7%
05-06	3,884,790,738	7.34%	42,289,462	-0.45%	\$10.89	(7.25%)	3.4%
06-07	4,162,484,804	7.15%	41,829,268	-1.09%	\$10.05	(7.69%)	3.2%
07-08	4,332,086,860	4.07%	43,388,958	3.73%	\$10.02	(0.33%)	2.8%
08-09	4,460,062,936	2.95%	43,452,788	0.15%	\$9.74	(2.73%)	3.8%
09-10	4,478,311,693	0.41%	44,230,997	1.79%	\$9.88	1.41%	-1.3%
10-11	4,387,266,137	-2.03%	45,957,743	3.90%	\$10.48	6.07%	2.3%
11-12	4,360,177,398	-0.62%	45,278,753	-1.48%	\$10.38	(0.95%)	1.8%

The levy is used for general operations, repayment of debt and limited community services as shown below.

Property Tax Composition			
	2010-11	2011-12	Change
General	40,042,839	39,851,756	(191,083)
Debt service	5,419,904	5,284,997	(134,907)
Capital	495,000	0	(495,000)
Community	0	142,000	142,000
Total	45,957,743	45,278,753	(678,990)

FUND BALANCE INFORMATION

One measure of a school district's financial condition is fund balance. Users of financial statements consider the overall fund balance, but give greatest weight to the fund balance for the general fund as a percentage of the general and special education fund subsequent year expenditures. Credit reporting agencies consider a fund balance of less than 10% as a negative and any amount over 15% as positive. The district has steadily increased its fund balance in each of the last 3 years as shown in the graph below.



FUND FINANCIAL STATEMENTS

Governments prepare financial statements based on a concept of funds. A fund is an accounting entity and is intended to provide information to financial statement users about restrictions on the use of available resources. Fund financial statements, with additional explanations of change from the current to the budget year are shown below.

General Fund

The general fund, the district's largest fund, is used to account for all financial transactions not required to be recorded in a segregated fund. This fund includes the most costs for instruction, instructional support, co-curricular activities, overhead, transportation and management.

1. The property tax levy will increase \$191,083 as a result of:
 - a. \$1,352,778 projected reduction in general state aid
 - b. \$ 495,000 shift capital expansion fund to the general fund
 - c. (\$1,383,170) decrease in revenue limit authority to be used in the general fund
2. Reduced anticipated earnings on investment of temporarily idle cash as a result of changes in the method of cash flow borrowing and reduction in collection of student fees.

3. The district will receive less reimbursement for students attending the district under the state's open enrollment program due to accepting fewer students.
4. The budget assumes the district will have significant reduction in general state aid and open enrollment aid.
5. Federal stimulus funding, including the Education Jobs Funds Act, will be eliminated for the 2011-12 school year.
6. An overall reduction in the cost of labor due to teacher retirements, shifting of WRS employee contributions to the employee and reductions in health benefit costs is partially offset with an increase in the number of classroom teachers and support staff.
7. Vocational instruction is showing an increase due to re improved data analysis resulting in aligning costs more appropriately.
8. The district added curriculum and assessment and accountability leadership effective with the 2011-12 school year.
9. General administrative costs are expected to decrease as a result of fewer legal fees and reassignment of staff to instructional leadership.
10. Building and grounds expenditures will be less due to improved utility savings and significant reductions in overtime.
11. A reduction in the cost of contracted transportation will be offset by an expected significant increase in the price of vehicle fuel.
12. Reductions in the cost of health benefits for retirees and elimination of a large infusion of resources for technology in 2010-11.

General Fund
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 BUDGET	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$42,755,359	\$39,149,374	\$40,042,839	\$39,851,756	-0.48%	1
Local sources	1,211,443	1,013,367	1,041,134	930,580	-10.62%	2
Intermediate sources	1,076,910	956,508	964,506	682,994	-29.19%	3
State sources	8,454,637	7,796,127	8,405,790	7,053,012	-16.09%	4
Federal sources	1,372,776	777,294	1,129,161	339,762	-69.91%	5
Other sources	97,711	355,391	104,071	117,381	12.79%	
Total revenues	54,968,836	50,048,061	51,687,501	48,975,485	-5.25%	
Expenditures by function						
Instruction						
Regular instruction	20,321,271	19,802,543	20,472,253	20,434,015	-0.19%	6, 7
Vocational instruction	565,969	474,150	382,979	550,077	43.63%	7
Special instruction	0	41,716	26,917	10,940	-59.36%	6
Other instruction	2,220,649	2,330,469	2,390,810	2,271,605	-4.99%	6
Total instruction	23,107,889	22,648,878	23,272,959	23,266,637	-0.03%	
Support service						
Pupil services	767,564	685,257	684,357	726,809	6.20%	6
Libraries & instructional support	1,606,261	1,509,361	1,402,498	1,739,485	24.03%	8
Administration	4,371,036	3,715,645	4,065,132	3,852,508	-5.23%	9
Buildings & grounds	7,074,634	5,990,353	6,874,376	6,029,524	-12.29%	10
Transportation	2,053,482	2,102,458	2,180,960	2,296,915	5.32%	11
Debt payments	573,234	561,075	947,955	932,233	-1.66%	
Other support services	5,594,062	5,993,094	8,143,009	5,872,434	-27.88%	12
Total support services	22,040,273	20,557,243	24,298,287	21,449,908	-11.72%	
Total expenditures	45,148,162	43,206,121	47,571,246	44,716,545	-6.00%	
Excess (deficiency) of revenues over expenditures	9,820,674	6,841,940	4,116,255	4,258,940	3.47%	
Other financing sources (uses)	(8,173,340)	(4,115,598)	(1,932,098)	(4,258,940)	120.43%	
Total excess (deficiency) of revenues over expenditures and other financing sources (uses)	1,647,334	2,726,342	2,184,157	0	-100.00%	
Fund balance beginning of year	2,762,199	4,409,533	7,135,875	9,320,032	30.61%	
Fund balance end of year	\$4,409,533	\$7,135,875	\$9,320,032	\$9,320,032	0.00%	
Fund balance as percentage of expenditures	9.8%	16.5%	19.6%	20.8%		

Special Revenue Trust Fund

Financial activities previously recorded in this fund are now reported in other funds. This statement is presented for comparative purposes only.

Special Revenue Trust
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 BUDGET	PERCENT CHANGE	NOTES
Revenues by source						
Local sources	\$ 0	\$ 153,333	\$ 0	\$ 0		
State sources	0	0	0	0		
Other sources	0	1,313	0	0		
Total revenues	\$ 0	\$ 154,646	\$ 0	\$ 0		
Expenditures by function						
Instruction	\$ 0	\$ 120,481	\$ 0	\$ 0		
Support service	0	96,277	0	0		
Total expenditures	\$ 0	\$ 216,758	\$ 0	\$ 0		
Excess (deficiency) of revenues over expenditures	\$ 0	\$ (62,112)	\$ 0	\$ 0		
Fund balance beginning of year	62,112	62,112	0	0		
Fund balance end of year	\$ 62,112	\$ 0	\$ 0	\$ 0		

Special Education Fund

The special education fund is used to account for transactions related to providing services to students with disabilities and supporting teachers of these students.

1. The 2010-11 budget included federal stimulus funds which will be reduced in 2011-12.
2. The overall cost of labor will decrease due to teacher retirements, shifting of WRS employee contributions to the employee, reductions in health benefit costs, offset through hiring of additional teacher assistants.
3. Special transportation costs for students with disabilities are expected to increase.

Special Education Fund
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
Revenues by Source, Expenditures by Function
ORIGINAL BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 BUDGET	PERCENT CHANGE	NOTES
Revenues by source						
Intermediate sources	\$291,665	\$232,172	\$202,613	\$285,000	40.66%	
State sources	1,585,827	1,829,762	1,717,271	1,723,223	0.35%	
Federal sources	1,024,433	1,441,946	1,683,650	1,089,176	-35.31%	1
Other sources	26	11,276	6,093	0	-100.00%	
Total revenues	2,901,951	3,515,156	3,609,627	3,097,399	-14.19%	
Expenditures by function						
Regular instruction	0	22,747	167,050	53,881	-67.75%	2
Vocational instruction	93,451	128,406	35,820	33,506	-6.46%	2
Special instruction	5,729,355	5,725,289	6,118,562	6,013,331	-1.72%	2
Total Instruction	5,822,806	5,876,442	6,321,432	6,100,718	-3.49%	
Pupil services	972,722	853,389	774,651	799,371	3.19%	
Instructional support	279,985	407,942	398,139	332,397	-16.51%	2
Buildings & grounds	0	98,965	14,970	21,500	43.62%	
Transportation	496,185	451,635	427,617	584,313	36.64%	3
Other support services	9,026	39,364	17,070	11,040	-35.33%	
Total support services	1,757,918	1,851,295	1,632,447	1,748,621	7.12%	
Total expenditures	7,580,724	7,727,737	7,953,879	7,849,339	-1.31%	
Excess (deficiency) of revenues over expenditures	(4,678,773)	(4,212,581)	(4,344,252)	(4,751,940)	9.38%	
Other financing sources (uses)	4,678,773	4,212,581	4,344,252	4,751,940	9.38%	
Fund balance end of year	\$0	\$0	\$0	\$0		

Debt Service Fund

The district has two debt services funds that are reported together. These funds are used to record financial transactions related to repayment of long-term debt and the corresponding interest thereon.

1. The district carries an end of year fund balance in an amount sufficient to pay debt service costs between the end of the fiscal year, June 30, and the receipt of property taxes in the subsequent year, January 15.
2. Debt refinancing transactions that occurred in the 2010-11 school year causing the reported expenditures to appear high.

Debt Service Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 BUDGET	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$716,969	\$4,596,156	\$5,419,904	\$5,284,997	-2.49%	
Earnings on investments	7,141	0	24,944	6,500	-73.94%	
Other	0	0	16,274	30,045		
Total revenues	724,110	4,596,156	5,461,122	5,321,542	-2.56%	
Expenditures for debt payments						
Principal	2,410,000	7,535,000	15,775,000	2,865,000	-81.84%	
Interest	2,215,542	2,254,577	2,355,900	2,504,554	6.31%	
Refinancing & debt issuance costs	0	375,090	12,009,611	0	-100.00%	2
Total expenditures	4,625,542	10,164,667	30,140,511	5,369,554	-82.18%	
Excess (deficiency) of revenues over expenditures	(3,901,432)	(5,568,511)	(24,679,389)	(48,012)	-99.81%	
Other financing sources (uses)	3,903,573	5,852,562	24,820,000	0	-100.00%	
Total excess (deficiency) of revenues over expenditures and other financing sources (uses)	2,141	284,051	140,611	(48,012)	-134.15%	
Fund balance beginning of year	936,593	938,734	1,222,785	1,363,396	11.50%	1
Fund balance end of year	\$938,734	\$1,222,785	\$1,363,396	\$1,315,384	-3.52%	

SUPPLEMENTAL INFORMATION

Debt payments by sub-fund						
Debt not subject to revenue limits	\$716,969	\$6,241,108	\$586,167	\$678,388	15.73%	
Debt subject to revenue limits	3,908,573	3,923,559	29,554,344	4,691,166	-84.13%	
Total debt payments	\$4,625,542	\$10,164,667	\$30,140,511	\$5,369,554	-82.18%	

Schedule of Outstanding Debt

DESCRIPTION	ORIGINAL	ISSUE DATE	MATURITY DATE	Balance	Change in	
	ISSUE AMOUNT				Principal	Balance
				6/30/2011	FY2012	6/30/2012
Elmwood Elementary G.O. Bonds	\$8,550,000	1-May-2001	1-Mar-2012	435,000	(435,000)	0
West / Poplar Creek G.O. Refunding Bonds	\$14,770,000	15-Dec-2003	1-Mar-2023	9,225,000	(785,000)	8,440,000
Reagan / West Phase II G.O. Refunding Bonds	\$10,000,000	1-Apr-2005	1-Mar-2025	7,960,000	(480,000)	7,480,000
Reagan / West Phase II G.O. Refunding Bonds	\$22,530,000	6-Feb-2006	1-Mar-2025	18,810,000	(1,015,000)	17,795,000
Eisenhower Boiler Note Anticipation Note	\$335,000	29-Dec-2009	1-Dec-2010	0	0	0
Elmwood Elementary G.O. Refunding Bonds	\$5,330,000	22-Mar-2010	1-Mar-2021	5,330,000	(85,000)	5,245,000
Eisenhower Boiler / West Sewer Note Anticipation Note	\$1,230,000	22-Apr-2010	1-Aug-2011	0	0	0
Eisenhower Concession Stand Taxable G. O. Note	\$335,000	22-Apr-2010	1-Mar-2015	275,000	(65,000)	210,000
West Sewer QSCB Bonds	\$715,000	16-Aug-2010	1-Mar-2020	715,000	0	715,000
WRS Prior Service Obligation Note Anticipation Note	\$11,535,000	20-Jan-2011	18-Feb-2011	0	0	0
WRS Prior Service Obligation G.O. Refunding Bonds	\$11,995,000	16-Feb-2011	1-Mar-2029	11,995,000	0	11,995,000
Eisenhower Boiler / West Sewer G.O. Refunding Bond	\$1,290,000	21-Feb-2011	1-Mar-2025	1,290,000	0	1,290,000

Capital Expansion Fund

The capital expansion fund is used to record revenues and related expenditures segregated for acquisition, remodeling or maintenance that will extend the useful life of a building, building component, site or site component. Transaction reported in this fund in the past 3 years will be recorded in the general fund in the future. This statement is presented for comparative purposes only.

Capital Expansion Fund - Annual Projects
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 BUDGET	NOTES
Revenues by source					
Property taxes	\$0	\$495,000	\$495,000	\$0	
Earnings on investments	367	0	0	0	
Other	0	0	0	0	
Total revenues	367	495,000	495,000	0	
Expenditures for building & grounds					
Purchased services	68,200	495,000	495,000	0	
Capital site or buildings expenditures	0	0	0	0	
Other	0	0	0	0	
Total expenditures	68,200	495,000	495,000	0	
Excess (deficiency) of revenues over expenditures	(67,833)	0	0	0	
Other financing sources	0	0	0	0	
Total excess (deficiency) of revenues over expenditures and other financing sources (uses)	(67,833)	0	0	0	
Fund balance beginning of year	67,833	0	0	0	
Fund balance end of year	\$0	\$0	\$0	\$0	

Food Service Fund

All revenue and expenditures related to pupil and elderly food service activities are recorded in this fund.

1. There will be a general price increase for food sales of \$.10 per meal.
2. The budget assumes an increase in the number of families that will be eligible for free or reduced price lunches.
3. The district will use accumulated fund balance to acquire new equipment, update walk-in freezers and coolers, repair a delivery lift and purchase cafeteria furniture.

Food Service Fund						
Combined Statement of Revenues, Expenditures and Changes in Fund Balance						
ORIGINAL BUDGET						
	2008-09	2009-10	2010-11	2011-12	PERCENT	NOTES
	ACTUAL	ACTUAL	ACTUAL	BUDGET	CHANGE	
Revenues by source						
Food sales	\$1,429,423	\$1,340,214	\$1,305,849	\$1,336,375	2.34%	1
Investment earnings	1,056	2,691	0	1,000		
State sources	17,660	17,656	17,075	17,079	0.02%	
Federal sources	277,577	323,411	355,987	429,060	20.53%	2
Other revenues	0	766	0	0		
Total Revenues	1,725,716	1,684,738	1,678,911	1,783,514	6.23%	
Expenditures for food service						
Salaries & benefits	673,967	615,695	622,260	646,851	3.95%	
Purchased services	28,936	19,393	77,593	62,978	-18.84%	
Food & supplies	766,018	708,274	742,245	785,560	5.84%	
Capital equipment	172,645	48,935	49,138	281,925	473.74%	3
Other	27,938	5,012	1,800	6,200	244.44%	
Total expenditures	1,669,504	1,397,309	1,493,036	1,783,514	19.46%	
Excess (deficiency) of revenues over expenditures	56,212	287,429	185,875	0	-100.00%	
Fund balance beginning of year	173,399	229,611	517,040	702,915	35.95%	
Fund balance end of year	\$229,611	\$517,040	\$702,915	\$702,915	0.00%	

Community Service Fund

This fund is used to account for financial transactions for activities such as adult education, community recreation programs, such as swimming pool operations, sport team camps, facility rentals and other programs which have the primary function of serving the community without regard to enrollment in the district's elementary and secondary educational programs.

1. The district will have a first time property tax in the community service fund to support the community program at the New Berlin West PAC, provide for security officers for community based events and participate in a joint technology project with the City of New Berlin.
2. Fees and charges will be reduced as a result of fewer rentals and elimination of costs for certain overtime.
3. Cost increases in these areas are to support expansion of the New Berlin West PAC operation with the intent that the full operation, including costs for equipment upgrades, is self-sufficient within 3 years.

**Community Service Fund
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET**

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ACTUAL	2011-12 BUDGET	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$0	\$0	\$0	\$142,000		1
Fees and charges	3,407	162,095	242,010	235,275	-2.78%	2
Total revenues	3,407	162,095	242,010	377,275	55.89%	
Expenditures for community service						
Salaries & benefits	0	32,880	94,477	148,069	56.72%	3
Purchased services	3,537	6,953	42,305	165,466	291.13%	3
Supplies, books & materials	2,887	3,617	1,333	24,530	1740.21%	3
Capital equipment	0	4,133	3,903	35,500	809.56%	3
Other	0	0	0	3,710		
Total expenditures	6,424	47,583	142,018	377,275	165.65%	
Excess (deficiency) of revenues over expenditures	(3,017)	114,512	99,992	0	-100.00%	
Fund balance beginning of year	206,288	203,271	317,783	417,775	31.47%	4
Fund balance end of year	\$203,271	\$317,783	\$417,775	\$417,775	0.00%	